Form 990
Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)



► The organization may have to use a copy of this return to satisfy state reporting requirements.

Α	For the	e 2011 calendar year, or tax year beginning $ m JUL1$, 2011 and endir	ng J	JN 30, 2012		
	Check if applicabl			D Employer identific	cation number	
Г	Addre chang	DOORWAYS FOR WOMEN AND FAMILIES, INC.				
	Name Chang			54-1	087829	
	Initial return		n/suite	E Telephone number		
	 ated			(703		
	Ameno	City or town, state or country, and ZIP + 4		G Gross receipts \$	3,361,921.	
	Applic tion	a ARLINGTON, VA 22203	ſ	H(a) Is this a group re	turn	
	pendir	¹⁹ F Name and address of principal officer: CAROLINE JONES		for affiliates?	Yes X No	
		SAME AS C ABOVE		H(b) Are all affiliates inc	uded? 🗌 Yes 🗌 No	
<u> </u>	Tax-exe	empt status: 🚺 501(c)(3) 🛄 501(c) ()◀ (insert no.) 🛄 4947(a)(1) or 🛄	527	If "No," attach a	list. (see instructions)	
		te: WWW.DOORWAYSVA.ORG		H(c) Group exemption		
			L Year o	f formation: 1978 N	State of legal domicile: VA	
Pa		Summary				
e	1	Briefly describe the organization's mission or most significant activities: SEE PAR	RT I.	II, LINE 1.		
Governance						
'ern		Check this box 🕨 🛄 if the organization discontinued its operations or disposed o				
200		Number of voting members of the governing body (Part VI, line 1a)			22 22	
8		Number of independent voting members of the governing body (Part VI, line 1b)			67	
ties		Total number of individuals employed in calendar year 2011 (Part V, line 2a)			129	
Activities &		Total number of volunteers (estimate if necessary)				
A		Total unrelated business revenue from Part VIII, column (C), line 12			0.	
	0	Net unrelated business taxable income from Form 990-T, line 34	·····	Prior Year	Current Year	
	8	Contributions and grants (Part VIII, line 1h)		3,272,406.	3,245,150.	
nue		Program service revenue (Part VIII, line 2g)		0.	0.	
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		-19,601.	-6,345.	
č		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		7,702.	13,292.	
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		3,260,507.	3,252,097.	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		365,757.	409,031.	
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.	
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		2,305,771.	2,055,265.	
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.	
ďX	b	Total fundraising expenses (Part IX, column (D), line 25)				
ш	11	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		733,184.	587,005.	
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		3,404,712.	3,051,301.	
	19	Revenue less expenses. Subtract line 18 from line 12		-144,205.	200,796.	
Net Assets or Fund Balances				inning of Current Year	End of Year	
Bala	20	Total assets (Part X, line 16)		5,584,110. 1,556,420.	5,830,625.	
let A	21	Total liabilities (Part X, line 26)		4,027,690.	<u>1,612,403</u> . 4,218,222.	
	art II	Net assets or fund balances. Subtract line 21 from line 20		4,04/,090.	4,410,444.	
		Isignature block Ities of perjury, I declare that I have examined this return, including accompanying schedules and a	etatomo	nts and to the best of m	knowledge and belief it is	
	ισι μυπα	initio or porjury, raconaro inal rhavo chammou initio rolurn, moluumy accompanyiny schedules and r	JULIU	mo, and to the boot 01 m	Knowieuge and benel, it is	

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Date CAROLINE JONES, EXECUTIVE DIRECTOR Type or print name and title										
Paid	Print/Type preparer's name	Preparer's signature	Date	Check PTIN							
Preparer	Firm's name 🕞 GELMAN , ROSENBEI	RG & FREEDMAN		Firm's EIN 52-1392008							
Use Only	Firm's address 4550 MONTGOMERY BETHESDA, MD 208			Phone no. (301) 951-9090							
May the IRS discuss this return with the preparer shown above? (see instructions)											
132001 01-2	132001 01-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2011)										

1	Check if Schedule O contains a response to any question in this Part III
	CREATING PATHWAYS OUT OF DOMESTIC VIOLENCE AND HOMELESSNESS TOWARD
	SAFE AND STABLE LIVES.
2	Did the organization undertake any significant program services during the year which were not listed on
-	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
1	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported.
1 a	(Code:) (Expenses \$ 837,738 • including grants of \$ 270,106 •) (Revenue \$
	FAMILY HOME: THE FREDDIE MAC FOUNDATION FAMILY HOME, DOORWAY'S FAMILY
	HOME IS A \$2.4 MILLION, 7,200 SQUARE FOOT, TWO-STORY, THERAPEUTIC HOM
	THAT CAN WELCOME 21 INDIVIDUALS - UP TO SEVEN FAMILIES - IN A FAMILY-FRIENDLY AND PROGRAM - SUPPORTIVE ENVIRONMENT. IT PROVIDES A
	TEMPORARY HOME FOR WOMEN AND FAMILIES WHO ARE HOMELESS, 24-HOURS A DA
	365 DAYS A YEAR. DURING THEIR STAY, FAMILIES ARE SUPPORTED IN
	DEVELOPING AND ACHIEVING GOALS TOWARD SELF-SUFFICIENCY. DOORWAYS ALSO
	PROVIDES SUPPORT AND ADVOCACY, GOAL PLANNING GUIDANCE, FINANCIAL
	LITERACY, CHILDREN'S SERVICES AND A RANGE OF ESSENTIAL LIFE SKILLS
	PROMOTING HEALTHY, VIBRANT LIVING. HIGHLIGHTS FROM FISCAL YEAR 2012
	INCLUDE:
łb	(Code:) (Expenses \$ 760, 197. including grants of \$ 63, 316.) (Revenue \$
	DOMESTIC VIOLENCE: THE DOMESTIC VIOLENCE PROGRAM OPERATES AN 11-BED
	SAFE-HOUSE SHELTER, A 24/7 DOMESTIC VIOLENCE HOTLINE, AND A BILINGUAI
	COURT ADVOCACY AND COMPANIONSHIP PROGRAM. DOORWAYS PROVIDES THE ONLY
	SAFE-HOUSE IN THE COUNTY AND IS THE LARGEST PROVIDER OF DOMESTIC
	VIOLENCE SERVICES IN ARLINGTON, VIRGINIA. DOORWAYS PROVIDES CLIENTS
	WITH THE INTENSIVE SUPPORT THAT IS NECESSARY GIVEN THAT NEARLY EVERY
	ASPECT OF THEIR LIVES ARE IN CRISIS - LACK OF HOUSING, LOSS OF
	EMPLOYMENT, TRAUMATIZED SELF AND CHILDREN, ABUSE AND CHAOTIC FINANCES
	OUR WRAP-AROUND SERVICES ASSIST CLIENTS WITH ESSENTIAL LIFE SKILLS, COUNSELING, CHILDREN'S NEEDS, FINANCIAL EDUCATION AND PLANNING, AND
	COURT ADVOCACY. DOORWAYS REMARKABLE OUTCOMES ARE INDICATIVE OF THE
	THERAPEUTIC AND HIGH-QUALITY SUPPORT WOMEN AND CHILDREN RECEIVE WHILE
	(Code:) (Expenses \$ 774,031. including grants of \$ 75,609.) (Revenue \$
1c	HOMESTART: HOMESTART SUPPORTIVE HOUSING PROGRAM OFFERS HOMELESS
łc	PREVENTION, RAPID RE-HOUSING, AND LONG-TERM SUPPORTIVE HOUSING FOR
łc	
łc	FAMILIES WHO NEED ASSISTANCE TO LEAVE DOORWAYS SHELTERS, AS WELL AS
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ŀ¢	THOSE WHO ARE AT RISK OF HOMELESSNESS IN THE COMMUNITY. HOMESTART OFFERS RESIDENTIAL STABILITY (THROUGH RENTAL SUBSIDIES) AND INTENSIVE SUPPORT (THROUGH WEEKLY HOME VISITATION) FOCUSED ON SKILL BUILDING TO PREVENT THE RECURRENCE OF HOMELESSNESS AND DOMESTIC VIOLENCE. WE ALSO PROVIDE SUPPORT AND ADVOCACY, GOAL PLANNING, FINANCIAL LITERACY,
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	THOSE WHO ARE AT RISK OF HOMELESSNESS IN THE COMMUNITY. HOMESTART OFFERS RESIDENTIAL STABILITY (THROUGH RENTAL SUBSIDIES) AND INTENSIVE SUPPORT (THROUGH WEEKLY HOME VISITATION) FOCUSED ON SKILL BUILDING TO PREVENT THE RECURRENCE OF HOMELESSNESS AND DOMESTIC VIOLENCE. WE ALSO PROVIDE SUPPORT AND ADVOCACY, GOAL PLANNING, FINANCIAL LITERACY, CHILDREN® SERVICES AND A RANGE OF ESSENTIAL LIFE SKILLS PROMOTING HEALTHY, VIBRANT LIVING. IN FY10, A HOMELESS PREVENTION AND RAPID RE-HOUSING PROGRAM (HPRP) AND A HOMELESS PREVENTION THROUGH FINANCIAL INDEPENDENCE TRACK (FIT APAH) PROGRAM BEGAN TO EXPAND THESE TYPES OF Other program services (Describe in Schedule O.) (Expenses 140,690. including grants of) (Revenue \$)
	THOSE WHO ARE AT RISK OF HOMELESSNESS IN THE COMMUNITY. HOMESTART OFFERS RESIDENTIAL STABILITY (THROUGH RENTAL SUBSIDIES) AND INTENSIVE SUPPORT (THROUGH WEEKLY HOME VISITATION) FOCUSED ON SKILL BUILDING TO PREVENT THE RECURRENCE OF HOMELESSNESS AND DOMESTIC VIOLENCE. WE ALSO PROVIDE SUPPORT AND ADVOCACY, GOAL PLANNING, FINANCIAL LITERACY, CHILDRENØ SERVICES AND A RANGE OF ESSENTIAL LIFE SKILLS PROMOTING HEALTHY, VIBRANT LIVING. IN FY10, A HOMELESS PREVENTION AND RAPID RE-HOUSING PROGRAM (HPRP) AND A HOMELESS PREVENTION THROUGH FINANCIAL INDEPENDENCE TRACK (FIT APAH) PROGRAM BEGAN TO EXPAND THESE TYPES OF Other program services (Describe in Schedule O.) (Expenses 140,690. including grants of \$) (Revenue \$)

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Form 990 (2011)			AND	FAMILIES,	INC.	54
Part IV Checklist of R	equired Scheo	dules				

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	<u> </u>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		165	NU
•	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			x
F	during the tax year? If "Yes," complete Schedule C, Part II	4		<u></u>
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	э		
0	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	0		
'	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete Schedule D, Part III</i>	8		x
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
-	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
~	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
a	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Х	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i>	11d		x
е		11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		<u>X</u>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			x
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	45		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	15		
10	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

20b Form **990** (2011)

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Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a
disqualified person during the year? If "Yes," complete Schedule L, Part I
Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and
that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I
Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified
person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II
Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial
contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member
of any of these persons? If "Yes," complete Schedule L, Part III
Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV
instructions for applicable filing thresholds, conditions, and exceptions):
A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV
A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV
An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,
director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV
Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M
Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation
contributions? If "Yes," complete Schedule M
Did the organization liquidate, terminate, or dissolve and cease operations?
If "Yes." complete Schedule N. Part I

DOORWAYS FOR WOMEN AND FAMILIES, INC. ecklist of Required Schedules (continued)

Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete

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24a 24b

24c 24d

25a

25b

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28a

28b

28c

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Form 990			
Part IV	/ C	heckl	İ٩

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a A current

	Schedule J
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete
	Schedule K. If "No", ao to line 25

b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease
	any tax-exempt bonds?
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?

25a Section 5 disqualifie b Is the orga

that the tr Schedule Was a loa 26 lified person ou

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? **b** Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Schedule N, Part II

sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I

37 and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? 38

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

Note. All Form 990 filers are required to complete Schedule O

x Form 990 (2011)

12a	Section	4947(a)(1)	non-exempt chari	itable trusts.	Is the organization	on filing Form 990 i	n lieu of Fo	rm 1041?		12a	
b	If "Yes,"	enter the a	mount of tax-exem	npt interest re	ceived or accrued	d during the year	N/A	. 12b			
13	Section	501(c)(29)	qualified nonprofi	it health insu	rance issuers.						
а	Is the org	ganization l	licensed to issue qu	ualified health) plans in more th	an one state?			N/A	. 13a	
	Note. Se	e the instru	uctions for addition	nal informatio	1 the organization	must report on So	hedule O.				
b	Enter the	amount of	f reserves the orga	nization is rea	quired to maintair	by the states in w	hich the				
	organiza	tion is licen	nsed to issue qualifi	ied health pla	ns			. 13 b			
с	Enter the	amount of	f reserves on hand					13c			
14a	Did the c	organization	n receive any paym	nents for indo	or tanning service	es during the tax ye	ar?			. 14a	X
b	If "Yes,"	has it filed	a Form 720 to repo	ort these pay	nents? If "No," pl	rovide an explanati	on in Sched	dule O		14b	
										Form 99	0 (2011)
132005 01-23-											
						5					
061	026 7	45960	00455	2	011.04040) DOORWAYS	FOR	WOMEN	AND FAM	I 0045	51

b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	<u>'</u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 6	7		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	Зb		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	<u> </u>	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting N/A			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a	<u> </u>	
b	Did the organization make a distribution to a donor, donor advisor, or related person?N/A	9b		
0	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a	-		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	-		
1	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the yearN/A 12b	-		
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b	-		
	Enter the amount of reserves on hand 13c	4.		v
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	╂──	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	1	1

011)	DOORWAYS	FOR	WOMEN	AND	FAMILIES,	INC.	
Statements	Regarding Othe	er IRS	Filings a	nd Tax	Compliance		

Check if Schedule O contains a response to any question in this Part V

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable ______ 1a

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8

Yes

No

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Form 990	(2011)
Part V	St

DOORWAYS FOR WOMEN AND FAMILIES, INC. 54-1087829

Page 6

VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" resp	onse
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	

Check if Schedule O contains a response to any question in this Part VI

X

Sec	tion A. Governing Body and Management					
			1 22		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1 a	22	-		
	If there are material differences in voting rights among members of the governing body, or if the governing					
h	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0. Enter the number of voting members included in line 1a, above, who are independent	1b	22			
ь 2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh			-		
2	officer, director, trustee, or key employee?			2	х	
3	Did the organization delegate control over management duties customarily performed by or under t					
U	of officers, directors, or trustees, or key employees to a management company or other person?			3		x
4	Did the organization make any significant changes to its governing documents since the prior Form			4		X
5	Did the organization become aware during the year of a significant diversion of the organization's as			5		x
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					
	more members of the governing body?			7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockh	olders, or			
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ear by th	ne following:			
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re-	eached	at the			
				9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal I	Revenu	ie Code.)			<u> </u>
10-				40-	Yes	No X
	Did the organization have local chapters, branches, or affiliates?			10a		<u> </u>
D	If "Yes," did the organization have written policies and procedures governing the activities of such a			10b		
110	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing bo			11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	uy ber				
12a				12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris			12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "					
	in Schedule O how this was done			12c	Х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approv	val by i	ndependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	?				
	The organization's CEO, Executive Director, or top management official			15a	X	
b	Other officers or key employees of the organization			15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange					v
	taxable entity during the year?			16a		X
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organisement status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					L
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright VA$					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990	-T (Sec	tion 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.	. (·····			
	Own website X Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, or	conflict	of interest policy, ar	d finar	ncial	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books	and rec	cords of the organiza	tion: 🕨	•	
	LILA REINOLD - (703) 504-9400		-			
132000	· · · ·	2220)3			
01-23-	12			Form	990 ((2011)
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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated	
	Employees, and Independent Contractors	
	Check if Schedule O contains a response to any question in this Part VI	Г

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per	(do box	not c , unle	(C Pos heck ss pe	C) sition more than one erson is both an director/trustee)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key em ployee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) SHELLY GOODE	4 00	v		v				0	0.	0
PRESIDENT (2) STEPHEN FEDORCHAK	4.00	X		Х				0.	0.	0.
(2) STEPHEN FEDORCHAK SECRETARY	3.00	x		x				0.	0.	0.
(3) JIM ARNOLD	5.00							0.	••	
TREASURER	3.00	x		x				0.	0.	0.
(4) NICHOLAS EVANS										
PAST-PRESIDENT	3.00	x		x				0.	0.	0.
(5) CHARLES ADKINS-BLANCH										
DIRECTOR	3.00	x						0.	0.	0.
(6) ALICE BARRETT										
DIRECTOR	2.00	X						0.	Ο.	0.
(7) REBECCA COLLINS										
DIRECTOR	2.00	Х						0.	0.	0.
(8) CHRISTINA COLE										
DIRECTOR	3.00	Х						0.	0.	0.
(9) ERIK GUTSHALL										
DIRECTOR	3.00	x						0.	0.	0.
(10) CHRISTINE LEONHARDT-KIMM										•
DIRECTOR	3.00	X						0.	0.	0.
(11) JOHN KELL	2 00								0	0
DIRECTOR	3.00	X						0.	0.	0.
(12) MONICA MICHAUD GARDNER DIRECTOR	2.00	x						0.	0.	0.
(13) JUSTIN MILLER	2.00	<u> </u>						0.	0.	0.
DIRECTOR	2.00	x						0.	0.	0.
(14) EMILY NACK	2.00	122						0.	0.	
DIRECTOR	2.00	x						0.	0.	0.
(15) RUSSELL ROSENBERGER								•••		
DIRECTOR	3.00	x						0.	0.	0.
(16) LYNNE STROBEL										
DIRECTOR	2.00	x						0.	Ο.	0.
(17) MONTE ZABEN										
DIRECTOR	2.00	Х						0.	0.	0.

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								LIES, INC.	54-108	78	329	Pa	age 8
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	byee	es, a	nd	High	est	Compensated Employ	yees (continued)				
(A) Name and title	(B) Average hours per week	box offic	not c , unle	Pos heck ss pe	erson	1 e than is bot or/trus	h an	(D) Reportable compensation from	(E) Reportable compensation from related		Esti amo	(F) imate ount o other	
	(describe hours for related organizations in Schedule O)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)		orga	om the nizati relate	e ion ed
(18) JOHN-MICHAEL KNOWLES DIRECTOR	2.00	x						0.	0				0.
(19) JOANNE PETTY	2.00								, v	╇			<u> </u>
DIRECTOR	2.00	x						0.	0).			0.
(20) TRACY WALKER													
DIRECTOR	2.00	Х						0.	0).			0.
(21) ALISA WONG	0 00												•
DIRECTOR	2.00	X						0.	0).			0.
(22) ALISSA CURRY DIRECTOR	2.00	x						0.	0				0.
(23) CAROLINE JONES	2.00							0.	0	-			0.
EXECUTIVE DIRECTOR	40.00			х				98,421.	0).	4	1,2	65.
										+			
1b Sub-total								98,421.).	4	1,2	65.
c Total from continuation sheets to Part VI d Total (add lines 1b and 1c)								0.98,421.).		. 2	<u>0.</u> 65.
2 Total number of individuals (including but n							no r			<u> </u>		- / -	<u></u>
compensation from the organization													0
										г	`	Yes	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s				-	•	•		highest compensated e			3		х
4 For any individual listed on line 1a, is the su										•			
and related organizations greater than \$15										· F	4	_	X
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com					-			-			5		х
Section B. Independent Contractors					10 01 0					<u> </u>	<u> </u>		
1 Complete this table for your five highest co the organization. Report compensation for										nsa	tion fr	om	
(A) Name and business	address	NC	ONE	2				(B) Description of	services	Сс	(C) mpen		n
2 Total number of independent contractors (i \$100,000 of compensation from the organi	•	ot lii	mite	d to		ose lis 0	stec	d above) who received r	nore than				

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Form 990 (2011)

Form 990 (20	11)
Part VI		Sta

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Tu					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribut All other contributions, gifts, gran similar amounts not included abov Noncash contributions included in lines	1b 1c 1d ions) 1e ts, and ve 1f	19,098. 1329564. 1896488. 135,337.				
anc	•	Total. Add lines 1a-1f			3245150.			
Program Service Revenue	2a b c d			Business Code				
ogu	e							
2	f	All other program service reve	nue					
	g	Total. Add lines 2a-2f						
	3 4	Investment income (including other similar amounts) Income from investment of tax	x-exempt bond p	roceeds	16,380.			16,380.
	5	Royalties						
	b	Gross rents Less: rental expenses Rental income or (loss)	(i) Real	(ii) Personal				
	d	Net rental income or (loss)		▶				
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
	с	assets other than inventory Less: cost or other basis and sales expenses Gain or (loss)	87,099. 93,808. -6,709.	16,016. -16016.				
	d	Net gain or (loss)		>	-22,725.			-22,725.
Other Revenue	8 a	Gross income from fundraising including \$ contributions reported on line Part IV, line 18	of 1c). See					
the	b	Less: direct expenses						
0		Net income or (loss) from func		►				
		Gross income from gaming ac Part IV, line 19 Less: direct expenses	а					
		Net income or (loss) from gam						
	10 a	Gross sales of inventory, less and allowances	returns a					
-		Less: cost of goods sold Net income or (loss) from sale	s of inventory					
	11 a b	Miscellaneous Revenu MISCELLANEOUS	c	Business Code 900099	13,292.			13,292.
	с							
	d				12 000			
		Total. Add lines 11a-11d			13,292. 3252097.	0	0	6 0 4 7
13200 01-23-	<u>12</u>	Total revenue. See instructions.		▶	3434097.	0.	0.	6,947. Form 990 (2011)

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respon	se to any question in the (A)	IS Part IX	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
•					
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	409,031.	409,031.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	109,737.	93,276.	5,487.	10,974.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,625,112.	1,219,234.	289,425.	116,453.
8	Pension plan accruals and contributions (include	00 001	1 6 0 7 6		4
	section 401(k) and section 403(b) employer contributions)	22,834.	16,876.	4,394.	1,564. 12,023.
9	Other employee benefits	163,964.	123,976.	27,965.	12,023.
10	Payroll taxes	133,618.	101,057.	22,756.	9,805.
11	Fees for services (non-employees):				
	Management	1,448.		1,448.	
	Legal	20,003.		20,003.	
	Accounting	20,003.		20,003.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	20,507.	10,655.	2,032.	7,820.
9 12	F	1,085.	10,055.	2,052.	1,085.
12 13	Advertising and promotion Office expenses	66,388.	23,975.	16,566.	25,847.
14	Information technology	21,772.	15,708.	4,077.	1,987.
15	Royalties	,			_,,,,,,
16	Occupancy	187,985.	135,523.	34,687.	17,775.
17	Travel	4,978.	4,328.	525.	125.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	4,663.	1,106.	3,405.	152.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	101,026.	94,246.	4,431.	2,349.
23	Insurance	18,561.	11,993.	6,156.	412.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	ALLOCATION OF G&A	0.	146,104.	-160,714.	14,610.
b	FACILITIES MANAGEMENT	94,075.	93,854.	176.	45.
с	BAD DEBT EXPENSE	17,710.		8,855.	8,855.
d	EVENT EXPENSES	12,984.	54.		12,930.
е	All other expenses	13,820.	11,660.	2,042.	118.
25	Total functional expenses. Add lines 1 through 24e	3,051,301.	2,512,656.	293,716.	244,929.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
12201	0 01-23-12				Form 990 (2011)

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Form 990 (2011)

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_iabilities

Net Assets or Fund Balances

Form 990 (2011) Part X | Balance Sheet Beginning of year 1 Cash - non-interest-bearing Savings and temporary cash investments 2 Pledges and grants receivable, net 3 4 Accounts receivable, net 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 6 Receivables from other disgualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Assets 7 Notes and loans receivable, net Inventories for sale or use 8 Prepaid expenses and deferred charges 9 **10a** Land, buildings, and equipment: cost or other 2,905,315. basis. Complete Part VI of Schedule D _____ 10a 570,397. b Less: accumulated depreciation 10b Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 12 Investments - program-related. See Part IV, line 11 13 14 Intangible assets Other assets. See Part IV, line 11 15 16

7 6,357. 10,270. 8 41,409. 37,488. 9 2,415,378. 2,334,918. 10c 483,549. 488,005. 11 12 1,172,068. 1,156,993. 13 14 12,545 12,545. 15 5,584,110. 5,830,625. Total assets. Add lines 1 through 15 (must equal line 34) ... 16 147,681. 151,619. 17 17 Accounts payable and accrued expenses 18 18 Grants payable 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 55,706. 24,626. Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 1,357,495. 1,357,495. 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 26,618. 47,583. Schedule D 25 1,556,420. 1,612,403. 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here
X and complete lines 27 through 29, and lines 33 and 34. 2,953,196. 3,256,183. 27 27 Unrestricted net assets 1,074,494. 962,039. 28 Temporarily restricted net assets 28 Permanently restricted net assets 29 29 Organizations that do not follow SFAS 117, check here 🕨 🛄 and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 31 Retained earnings, endowment, accumulated income, or other funds 32 32 4,027,690. 4,218,222. 33 33 Total net assets or fund balances 5,584,110. 5,830,625. 34 Total liabilities and net assets/fund balances 34 Form 990 (2011)

DOORWAYS FOR WOMEN AND FAMILIES, INC.

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(B)

End of year

487,399.

494,916.

812,547.

(A)

227,230.

513,870.

707,248.

1

2

3

4

5

6

Part XI Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI	
Check if Schedule O contains a response to any question in this Part XI	97.
1 Total revenue (must equal Part VIII, column (A), line 12) 1 3,252,0	2∩1
2 Total expenses (must equal Part IX, column (A), line 25) 2 3,051,2	
3 Revenue less expenses. Subtract line 2 from line 1 3 200 , 7	
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	
5 Other changes in net assets or fund balances (explain in Schedule O) 55	
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) 6 4, 218, 2	222.
Part XII Financial Statements and Reporting	
Check if Schedule O contains a response to any question in this Part XII	
Yes	No
1 Accounting method used to prepare the Form 990: Cash X Accrual Other	
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.	
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	X
b Were the organization's financial statements audited by an independent accountant?	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,	
review, or compilation of its financial statements and selection of an independent accountant?	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	
d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a	
separate basis, consolidated basis, or both:	
X Separate basis Consolidated basis Both consolidated and separate basis	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit	
Act and OMB Circular A-133? 3a	X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit	
or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	

Form **990** (2011)

132012 01-23-12

	DULE A 90 or 990-EZ)	Pub	lic Charity St	tatus	and P	ublic	Supp	ort	┝	OMB No. *	1545-00	47
Department c Internal Reve	of the Treasury nue Service		e if the organization is 4947(a)(1) no tach to Form 990 or Fo	onexempt	charitabl	e trust.				Open to Inspe		ic
Name of	the organizati	on						E	mployer i	dentificati	on nu	mber
		DOORWAY	S FOR WOMEN	AND F	AMILI	ES, I	NC.		54	-1087	829	
Part I	Reason		i ty Status (All organiz					tructions.				
The organ	nization is not a	a private foundation I	because it is: (For lines ⁻	1 through	11, check	only one b	ox.)					
1	A church, co	nvention of churches	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)					
2	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
3			al service organization			170(b)(1)	(A)(iii).					
4	A medical res	search organization of	operated in conjunction	with a hos	pital desc	ribed in se	ction 170	(b)(1)(A)(ii	i i). Enter th	ne hospital	's nam	ne,
	city, and stat	e:										
5	An organizati	on operated for the l	penefit of a college or ur	niversity o	wned or op	perated by	/ a governi	mental uni	it describe	ed in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6	A federal, sta	te, or local governme	ent or governmental uni	t describe	d in sectio	n 170(b)(1	1)(A)(v).					
7 X	An organizati	on that normally rece	eives a substantial part	of its supp	oort from a	governme	ental unit c	or from the	general p	ublic desc	ribed i	in
	section 170(b)(1)(A)(vi). (Complet	te Part II.)									
8	A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9	An organizati	on that normally rece	eives: (1) more than 33 ⁻	1/3% of its	support f	rom contri	ibutions, m	nembershi	p fees, an	d gross red	ceipts	from
	activities rela	ted to its exempt fur	nctions - subject to certa	ain excepti	ons, and (2) no more	e than 33 1	3% of its	support f	rom gross	invest	ment
	income and ι	Inrelated business ta	axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	anization a	fter June 3	0, 197	75.
	See section	509(a)(2). (Complete	Part III.)									
10	An organizati	on organized and op	erated exclusively to te	st for publ	ic safety. S	See sectio	on 509(a)(4	4) .				
11 🗌	An organizati	on organized and op	erated exclusively for th	ne benefit	of, to perfo	orm the fu	nctions of,	or to carr	y out the p	ourposes c	of one	or
	more publicly	supported organiza	tions described in secti	on 509(a)(1) or section	on 509(a)(2	2). See sec	tion 509(a)(3). Che	ck the box	that	
	describes the	e type of supporting	organization and compl	et <u>e lin</u> es 1	1e through	n 11h.						
	a 🛄 Type I	b	J Type II d	с 📖 Тур	e III - Func	tionally int	tegrated		d 📖	Type III - C	Other	
e 📖	By checking	this box, I certify tha	t the organization is not	controllec	d directly o	r indirectly	/ by one oi	r more dis	qualified p	ersons oth	er tha	ın
	foundation m	anagers and other th	nan one or more publicly	y supporte	ed organiza	ations des	cribed in s	ection 509	9(a)(1) or s	ection 509	(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	ре I, Туре	II, or Type	e III				
	supporting o	rganization, check th	is box									
g			rganization accepted ar									
	(i) A perso	n who directly or indi	rectly controls, either al	one or tog	ether with	persons c	described i	in (ii) and (iii) below,		Yes	No
	the gove	erning body of the su	pported organization?							. 11g(i)		
	(ii) A family	member of a person	described in (i) above?							. 11g(ii)		
		-	person described in (i) o							. 11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization	(s).							
			(iii) Tuno of					(11)	the			
• •	of supported	(ii) EIN	(iii) Type of organization		organization sted in your		ion in col.	(vi) Is organizatio	on in col 1	(vii) Arr		f
orga	anization		(described on lines 1-9		document?		r support?	(i) organiz U.S	ed in the	sup	port	
			above or IRC section	· ·								
			(see instructions))	Yes	No	Yes	No	Yes	No			
									+			
									+			
				1	1	1	1	1	1			

Total			
LHA For Paperwork Re	duction Act Notice	, see the Instructions fo	or
Form 990 or 990-EZ.			

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

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2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455__1

Schedule A (Form 990 or 990-EZ) 2011 DOORWAYS FOR WOMEN AND FAMILIES, INC. 54-1087829 Page 2

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3,130,507.	2,634,940.	3,479,683.	3,272,406.	3,245,150.	15,762,686.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3	3,130,507.	2,634,940.	3,479,683.	3,272,406.	3,245,150.	15,762,686.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,360,013.
	Public support. Subtract line 5 from line 4.						14,402,673.
	ction B. Total Support						
	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 4	3,130,507.	2,634,940.	3,479,683.	3,272,406.	3,245,150.	15,762,686.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties			44 954		16 000	~~ ~
	and income from similar sources \dots	39,283.	26,289.	11,074.	5,331.	16,380.	98,357.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on				4,267.		4,267.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	392.	1,406.	32,612.	3,435.	13,292.	51,137.
	Total support. Add lines 7 through 10						15,916,447.
	Gross receipts from related activities,		,			12	18,061.
13	First five years. If the Form 990 is for	r the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
0	organization, check this box and stop	here					
	ction C. Computation of Publ		_				00 40
	Public support percentage for 2011 (I		•			14	90.49 %
	Public support percentage from 2010					15	91.30 %
16a	33 1/3% support test - 2011. If the c						
	stop here. The organization qualifies						
b	33 1/3% support test - 2010. If the c						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac			-	-	-	
	meets the "facts-and-circumstances"	-		• • • • •			
b	10% -facts-and-circumstances tes						
	more, and if the organization meets th						. —
	organization meets the "facts-and-circ						
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b			
					Sche	dule A (Form 990	or 990-EZ) 2011

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
4 Tax revenues levied for the organ						
ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disgualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support		1		1		
Calendar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization'	s first, second, thi	ird, fourth, or fifth	tax year as a sect	ion 501(c)(3) organi	zation,
check this box and stop here						
Section C. Computation of Publ						
15 Public support percentage for 2011 (I	ine 8, column (f) d	divided by line 13,	column (f))		15	%
16 Public support percentage from 2010	Schedule A, Part	t III, line 15			16	%
Section D. Computation of Inve	stment Incom	ne Percentage	•		· · · ·	
17 Investment income percentage for 20	11 (line 10c, colu	mn (f) divided by li	ine 13, column (f))		17	%
18 Investment income percentage from 2	2010 Schedule A,	Part III, line 17 _			18	%
19a 33 1/3% support tests - 2011. If the	organization did r	not check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and line	17 is not
more than 33 1/3%, check this box a	nd stop here. The	e organization qua	alifies as a publicly	supported organi	zation	
b 33 1/3% support tests - 2010. If the	organization did r	not check a box o	n line 14 or line 19	9a, and line 16 is n	nore than 33 1/3%,	and
line 18 is not more than 33 1/3% , che	ck this box and s	top here. The org	anization qualifies	s as a publicly sup	ported organizatior	▶□
20 Private foundation. If the organization	<u>n did not check a</u>	box on line 14, 19	9a, or 19b, check			▶∟_
132023 01-24-12				So	hedule A (Form 99	90 or 990-EZ) 2011
			15			

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Schedule A

Identification of Excess Contributions Included on Part II, Line 5

** Do Not File ** *** Not Open to Public Inspection ***

Total Excess Contributions to Schedule A, Part II, Line 5

123171 05-01-11

Contributor's Name	Total Contributions	Excess Contributions
CARUTHERS FOUNDATION, INC.	355,000.	36,671.
FREDDIE MAC FOUNDATION	1,560,000.	1,241,671.
KRESGE FOUNDATION	400,000.	81,671.
	I	

1,360,013.

Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Employer identification number

N	lame	of	the	organization
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:	DOORWAYS FOR WOMEN AND FAMILIES, INC.	54-1087829
Organization type (chec	k one):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

X For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

J For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

J For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Page 2

Employer identification number

DOORWAYS FOR WOMEN AND FAMILIES, IN	DOORWAYS	FOR WOMEN	AND FAMILIES	, INC.
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54-1087829

Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CARRUTHERS FOUNDATION, INC 4600 N. FAIRFAX DRIVE, SUITE 1000 ARLINGTON, VA 22203	\$ <u>125,000.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	FREDDIE MAC FOUNDATION 8250 JONES BRANCH DRIVE, MSA40 MCLEAN, VA 22102	\$ <u>350,000.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	HEIDI WAGNER 6331 OLD CHESTERBROOK ROAD MCLEAN, VA 22101	\$70,550.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	MAY AND STANLEY SMITH CHARITABLE TRUST 2320 MARINSHIP WAY STE 150 SAUSALITO, CA 94965	\$80,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	WASHINGTON AREA WOMEN'S FOUNDATION 1331 H ST NW STE 1000 WASHINGTON, DC 20005	\$ <u>75,000.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123452 01-23	3-12	\$ Schedule B (Form S	Person Payroll Occupient Payroll Payroll Complete Part II if there is a noncash contribution.)

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Schedule B (Form 990, 990-EZ, or 990-PF) (2011)	Page 3		
Name of organization	Employer identification number		
DOORWAYS FOR WOMEN AND FAMILIES, INC.	54-1087829		

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

	Noncash Property (see instructions). Use duplicate copies of Pa		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
—		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1		\$	

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2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455_1

rt III	<u>XS FOR WOMEN AND FAMIL</u> <u>Exclusively</u> religious, charitable, etc., indi year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc.	vidual contributions to section 501(c)	54-1087829 (7), (8), or (10) organizations that total more than \$1,000 for ns completing Part III, enter the Vear. (Enter this information ance) $\$$
	Use duplicate copies of Part III if addition		une year. (Enter this information once.)
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
- -		(e) Transfer of gift	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
- - - -			
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
-			
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
No. om	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
-			

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2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455__1

(Form	990)
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Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ▲ Attach to Form 990. ▲ See separate instructions.

OMB No. 1545-0047

Pa	DOORWAYS FOR WOMEN AND FAMILIES, INC.		5	4 - 108	1829
	rt I Organizations Maintaining Donor Advised Funds or Other Similar Funds or A	\cco	unts.	Complete	if the
	organization answered "Yes" to Form 990, Part IV, line 6.				
	(a) Donor advised funds	(b) Fu	nds an	d other ac	counts
1	Total number at end of year				
2	Aggregate contributions to (during year)				
3	Aggregate grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fur			_	
	are the organization's property, subject to the organization's exclusive legal control?			└── Yes	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used				
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confe	rring			
	impermissible private benefit?			Yes	
Pai	rt II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV	, line 7	7.		
1	Purpose(s) of conservation easements held by the organization (check all that apply).				
	Preservation of land for public use (e.g., recreation or education)	• •			
	Protection of natural habitat	istoric	struct	ure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a c	onser	vation e	easement	on the las
	day of the tax year.			= .	·
			Heid	at the End o	of the lax
	Total number of conservation easements	2a			
b	·····	2b			
с	Number of conservation easements on a certified historic structure included in (a)	2c			
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure				
_	listed in the National Register	2d	<u> </u>		
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the orga	nizatio	on durir	ig the tax	
	year				
4	Number of states where property subject to conservation easement is located				
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of			Yes	
6	violations, and enforcement of the conservation easements it holds?				
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the y				
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(Ψ		
0	and section 170(h)(4)(B)(ii)?	,,,,		Yes	
9	In Part XIV, describe how the organization reports conservation easements in its revenue and expense state				
5	include, if applicable, the text of the footnote to the organization easements that describes the or				,
	conservation easements.	gainza		accounting	9101
Pai	t III Organizations Maintaining Collections of Art, Historical Treasures, or Other	Simi	ilar As	ssets.	
Pai		Sim	ilar As	ssets.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.				s of art.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a	and ba	lance s	heet work	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	and ba	lance s	heet work	
1a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o the text of the footnote to its financial statements that describes these items.	nd ba f publi	llance s ic servio	heet work ce, provide	e, in Part)
1a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o	and ba f publi balanc	lance s c servio ce shee	heet work ce, provide t works of	e, in Part > art, histoi
1a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of public set.	and ba f publi balanc	lance s c servio ce shee	heet work ce, provide t works of	e, in Part > art, histoi
1a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of public series relating to these items:	nd ba f publi balanc ervice,	llance s c servic ce shee provide	heet work ce, provide t works of e the follow	e, in Part) art, histor ving amo
1a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of public set.	nd ba f publi balancervice,	llance s ic servio ce shee provide \$	heet work ce, provide t works of	e, in Part) art, histor
1a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of public ser relating to these items: (i) Revenues included in Form 990, Part VIII, line 1	nd ba f publi balancervice, ►	llance s ic servic ce shee provide \$ \$	heet work ce, provide t works of e the follow	e, in Part) art, histor
1a b	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of public se relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X	nd ba f publi balancervice, ►	llance s ic servic provide \$ \$	heet work ce, provide t works of e the follow	e, in Part) art, histor
1a b	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain	and ba f publi balance ervice, ► ►	llance s ic servic ce shee provide \$ \$ de	heet work ce, provide t works of e the follow	e, in Part > art, histor ving amo
1a b 2 a	Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and treasures, or other similar assets held for public exhibition, education, or research in furtherance of public ser relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenues included in Form 990, Part VIII, line 1	and ba f publi balancervice, ► ► , provi	llance s ic servic ce shee provide \$ \$ de	heet work ce, provide t works of e the follow	e, in Part > art, histor ving amo

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<u>Sche</u>		S FOR WOME								Page 2
Pa	t III Organizations Maintaining C	Collections of A	rt, Hist	orical Tr	easures, o	or Othe	r Similar	Asset	S (conti	nued)
3	Using the organization's acquisition, accessi	ion, and other record	ds, check	any of the	following tha	it are a sig	gnificant use	e of its o	ollectior	n items
	(check all that apply):									
а	Public exhibition	d	<u>ו וו</u> ו	_oan or exc	hange progra	ams				
b	Scholarly research	e	. [] (Other						
с	Preservation for future generations									
4	Provide a description of the organization's c	ollections and explai	n how th	ey further t	he organizati	on's exer	npt purpose	in Part	XIV.	
5	During the year, did the organization solicit of	or receive donations	of art, his	storical trea	sures, or oth	er similar	assets		1	_
	to be sold to raise funds rather than to be m							L	Yes	No No
Pa	t IV Escrow and Custodial Arran		ete if the	organizatio	n answered	"Yes" to I	Form 990, P	art IV, li	ne 9, or	
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custod								1	37
	on Form 990, Part X?							∟	Yes	X No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing t	able:						
									Amount	
	Beginning balance									
	Additions during the year									
e	Distributions during the year									
T	Ending balance							v	Yes	
	Did the organization include an amount on F							🕰	Yes	└── No
Pa	If "Yes," explain the arrangement in Part XIV t V Endowment Funds. Complete i		owered	"Vee" to Fe		IV line 1	<u></u>			
Fai							d) Three year	e back	(a) Four	years back
4	Designing of year balance	(a) Current year	(D) P	rior year	(C) 1 WU year	S DACK (a) mee year	S DAUK	(e) i oui	years Dack
	Beginning of year balance									
b										
C	Net investment earnings, gains, and losses									
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
	Administrative expenses									
g	End of year balance Provide the estimated percentage of the cur	rent veer and belong	l	a ooluma (a						
2	Board designated or quasi-endowment	rent year end baland	%	y, column (a						
a b	Permanent endowment	%	70							
	Temporarily restricted endowment	%								
C	The percentages in lines 2a, 2b, and 2c should be the percentages in lines 2a, 2b, and 2c should be the percentage and the percentages are the percentage and the percentage are the percentage and the percentage are the per									
30	Are there endowment funds not in the posse		ation tha	t are held a	nd administe	ared for th	o organizati	on		
ou	by:			are neid a			ie organizati		Г	Yes No
	(i) unrelated organizations								3a(i)	
									3a(ii)	
b	If "Yes" to 3a(ii), are the related organization								3b	
4	Describe in Part XIV the intended uses of the									
Pa	t VI Land, Buildings, and Equipm									
	Description of property	(a) Cost or c			or other	(c) Ac	cumulated		(d) Book	value
		basis (investr		• •	(other)		reciation		()	
1a	Land			15	4,800.				154	1,800.
	Buildings			2,48	9,141.	4	26,759	. :	2,062	2,382.
	Leasehold improvements			1	0,246.		1,708	3.		3,538.
	Equipment			7	7,629.		47,066),563.
	Other			17	3,499.		94,864			3,635.
	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, colun	nn (B), line 1	0(c).)				2,334	1,918.
							Set		D (Eorm	990) 2011

Schedule D (Form 990) 2011

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	(Form 990) 2011	DOORWAYS FO				NC. 54	-1087829	Page 3
		Other Securities. Se	e Form 990, Part X,	line 12				
(2	a) Description of sec (including name		(b) Book value	e	Co	(c) Method of valua st or end-of-year mar		
(1) Financia	al derivatives							
(2) Closely-		s						
(3) Other								
(A)								
(B)								
(C)								
(D)								
<u>(E)</u> (F)								
(G)								
(H)								
(I)								
		0, Part X, col (B) line 12.) 🕨						
Part VIII	Investments -	Program Related. Se	ee Form 990, Part X	, line 13	3.			
	(a) Description of ir	nvestment type	(b) Book value	9	Co	(c) Method of valua st or end-of-year mar		
	UITY INVES							
(2) CA	MERON COM	MONS, LLC	1,156,9	93.	END-OF-Y	EAR MARKET	VALUE	
(3)								
(4)								
(5)								
(6)								
(7)								
<u>(8)</u> (9)								
(10)								
)) must equal Form 99	0, Part X, col (B) line 13.) 🕨	1,156,9	93.				
Part IX		See Form 990, Part X, line						
		(a)	Description				(b) Book va	alue
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7) (8)								
(9)								
(10)								
	ımn (b) must equal F	Form 990, Part X, col (B) line	15.)					
Part X	Other Liabiliti	es. See Form 990, Part X,	line 25.					
1.	(a) [Description of liability		(b) Book value			
	leral income taxes				48 500			
	FERRED REI	NT LIABILITY			47,583.			
(3)								
(4)								
<u>(5)</u> (6)								
(7)								
(8)								
(9)								
(10)								
(11)								
Total. (Colu	mn (b) must equal F	Form 990, Part X, col (B) line IV, provide the text of the footnote to	25.)	etatom	47,583.	zation's lightling for unserve		
2. FIN 48 (AS	SC 740).	TV, PIOVIGE THE LEXT OF THE IOOTHOLE TO	and organization S infancia	ai siditerifi	onto matreporto trie organi			
132053 01-23-12						Sch	edule D (Form 9	90) 2011

	dule D (Form 990) 2011 DOORWAYS FOR WOMEN AND FAMI						1087829	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audit	ed Finan	cial St	ate	men		
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1			3,252	
2	Total expenses (Form 990, Part IX, column (A), line 25)			2			3,051	
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3				,796.
4	Net unrealized gains (losses) on investments			4			-10	,264.
5	Donated services and use of facilities			5				
6	Investment expenses			6				
7	Prior period adjustments			7				
8	Other (Describe in Part XIV.)			8				
9	Total adjustments (net). Add lines 4 through 8			9				,264.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and			10				,532.
Pai	t XII Reconciliation of Revenue per Audited Financial Statemer	nts W	ith Rever	nue pe	er R	eturr		
1						1	3,266	,620.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:							
а	Net unrealized gains on investments	2a	-1	0,26	4.			
b	Donated services and use of facilities	2b	2	3,84	6.			
С	Recoveries of prior year grants	2c						
d	Other (Describe in Part XIV.)	2d						
е	Add lines 2a through 2d					2e	13	<u>,582.</u>
3	Subtract line 2e from line 1					3	3,253	<u>,038.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:							
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a						
b	Other (Describe in Part XIV.)	4b		-94	1.			
с	Add lines 4a and 4b					4c		<u>-941.</u>
5						5	3,252	<u>,097.</u>
Pa	t XIII Reconciliation of Expenses per Audited Financial Stateme	ents V	Vith Expe	nses	per	Retu		
1	Total expenses and losses per audited financial statements					1	3,076	<u>,088.</u>
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				_			
а	Donated services and use of facilities	2a	2	3,84	6.			
b	Prior year adjustments	2b						
с	Other losses	2c						
d	Other (Describe in Part XIV.)	2d						
е	Add lines 2a through 2d					2e		<u>,846.</u>
3	Subtract line 2e from line 1					3	3,052	<u>,242.</u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:							
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			_			
b	Other (Describe in Part XIV.)	4b		-94	1.			
	Add lines 4a and 4b					4c		-941.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)					5	3,051	,301.
Pa	t XIV Supplemental Information							
X, lin	olete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compl	lete this	s part to pro	vide any	/ add	litiona	information.	4; Part
PAI	T IV, LINE 2B: THE ESCROW LIABILITY CONSIS	STS	OF CLI	ENT	SA	VIN	GS HELD	
BY	DOORWAYS FOR CLIENTS IN THE DOORWAYS FAMIL	JA H	OME, D	V SH	EL	TER	AND HS	
PRO	OGRAMS. THESE FUNDS ARE RETURNED TO CLIENTS	S IN	FULL	AND	UN	CON	DITIONA	LLY,
EXC	CEPT FOR CASES OF PROPERTY DAMAGES TO DOORW	IAYS	FACIL	ITIE	s.	T	HERE WEI	RE
NO	SUCH CASES IN FY 12. CASH IN THE AMOUNT OF	۶ [°] \$5	5,706	IS R	ES	TRI	CTED FOR	र
<u>CL</u>	ENT FUNDS IN ESCROW.							
PAI	RT X, LINE 2: IN JUNE 2006, THE FINANCIAL A	ACCO	UNTING	STA	ND.	ARD	S BOARD	

Schedule D (Form 990) 2011

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Schedule D (Form 990) 2011 DOORWAYS FOR WOMEN AND FAMILIES, INC. 54-1087829 Page 5
Part XIV Supplemental Information (continued)
(FASB) RELEASED FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR
REPORTING UNCERTAINTY IN INCOME TAXES. FOR THE YEAR ENDED JUNE 30, 2012,
DOORWAYS HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10 AND
DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER
RECOGNITION OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE
FEDERAL FORM 990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, IS
SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR
THREE YEARS AFTER IT IS FILED.
PART XII, LINE 4B - OTHER ADJUSTMENTS:
LOSS ON DISPOSAL OF ASSETS REPORTED AS EXPENSE ON FINANCIAL
STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990,
PART VIII, LINE 7C941.
PART XIII, LINE 4B - OTHER ADJUSTMENTS:
LOSS ON DISPOSAL OF ASSETS REPORTED AS EXPENSE ON FINANCIAL
STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990,
PART VIII, LINE 7C941.

Schedule D (Form 990) 2011

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SCHEDULE I (Form 990)				Other Assistance	-			OMB No. 1545-0047	
				s, and Individuals					_
Department of the Treasury Internal Revenue Service		Compl	ete if the organizatio	n answered "Yes Attach to For	-	rt IV, line 21 or 22.		Open to Public Inspection	
Name of the organizat		FOR WOMEN	AND FAMILI	ES, INC.				Employer identification numbers $54 - 108782$	
	nformation on Grants a								
criteria used to a	zation maintain records award the grants or assis	stance?							No
	IV the organization's pro							N/ Page Of few server	
	d Other Assistance to hat received more than t								
1 (a) Name and ac	dress of organization vernment	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant	
3 Enter total numb	per of section 501(c)(3) a per of other organization	s listed in the line f	1 table			I	I	□	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III

RENT, FOOD, MEDICAL AND CLOTHING ASSISTANCE	241	0.	409,031.	RENT, FOOD, MEDICAL SUPPLIES, CLOTHING.

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. Part IV

(b) Number of

recipients

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

(d) Amount of non-

cash assistance

(c) Amount of

cash grant

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance

(f) Description of non-cash assistance

(e) Method of valuation (book, FMV, appraisal, other)

Page **2**

SCHEDULE M	
(Form 990)	

Department of the Treasury

Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

2011 Open to Public

Inspection

OMB No. 1545-0047

Attach to Form 990.

DOORWAYS FOR WOMEN AND FAMILIES, INC.

Name of the organization

Employer identification number 54-1087829

Par	rt I Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	etermin	•	s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods	Х		83,856.	FAIR MARKET	' VA	LUE	
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	6	14,999.	FAIR MARKEI	' VA	LUE	
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts	37	000	26 400				
25	Other (<u>GIFT CARDS</u>)	X	200	36,482.	CARD VALUE			
26	Other ()							
27	Other ()							
28	Other ()							
29	Number of Forms 8283 received by the organiz							
	for which the organization completed Form 828	33, Part IV, I	Donee Acknowledg	gement 29			V	
20-	Duvine the user did the eventimation reasing by			autad in Dart I. linea 1.00 th	at it was sat la al al fau		Yes	No
sua	During the year, did the organization receive by							
	at least three years from the date of the initial of					20-		Х
b	the entire holding period?					30a		
р 31	If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance p	Nolicy that m	auires the review	of any non-standard contrib	utions?	31	х	
	Does the organization have a girl acceptance p Does the organization hire or use third parties of					31		
JEd	· · · · · ·		-			32a		х
h	contributions?					02a		
33	If the organization did not report an amount in a	column (c) f	or a type of prope	rty for which column (a) is ch	necked.			
	describe in Part II.							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

132141 01-23-12

SCH	EDUL	.E O	

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. OMB No. 1545-0047

Name of the organization

DOORWAYS FOR WOMEN AND FAMILIES, INC.

Employer identification number 54-1087829

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

- SHELTERED 26 ADULTS AND 45 CHILDREN (24 FAMILIES) PROVIDING 6,922 BED

NIGHTS.

- THE AVERAGE OCCUPANCY WAS 98% AND THE AVERAGE LENGTH OF STAY WAS 3.8

MONTHS (A DECREASE FROM 7.7 MONTHS LAST YEAR WITH THE HELP OF NEW

PROGRAMS THAT HELP FAMILIES LEAVE HOMELESSNESS MORE QUICKLY).

- 23 HOUSEHOLDS WHO PARTICIPATED IN THE FINANCIAL INDEPENDENCE TRACK

INCREASED THEIR HOUSEHOLD WEALTH BY AN AVERAGE OF \$31,178.

- 93% OF THE CHILDREN WE SERVED WERE LINKED WITH A HEALTH CARE PROVIDER

AND HAD UP-TO-DATE IMMUNIZATIONS.

- 87% OF ADULTS MET THEIR GOALS TOWARD GREATER STABILITY AND SELF

SUFFICIENCY AND 92% OF FAMILIES MET THEIR FAMILY STRENGTHENING GOALS.

UNFORTUNATELY, WE HAD BEEN UNABLE TO PROVIDE SHELTER FOR 1,315 PARENTS

AND CHILDREN SEEKING SHELTER DUE TO LACK OF SPACE IN OUR SHELTER.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

RECOVERING FROM THE MULTIPLE IMPACTS OF DOMESTIC VIOLENCE. HIGHLIGHTS

FROM FISCAL YEAR 2012 INCLUDE:

- PROVIDED EMERGENCY SHELTER FOR 36 ADULTS AND 31 CHILDREN (36

FAMILIES) WITH 3,814 BED NIGHTS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2011) ¹³²²¹¹ ⁰¹⁻²³⁻¹²
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2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455__1

Name of the organization

DOORWAYS FOR WOMEN AND FAMILIES, INC.

Employer identification number 54 - 1087829

- 87% OF SAFEHOUSE HOUSEHOLDS BROKE THE CYCLE OF VIOLENCE AND DID NOT

RETURN TO ABUSIVE RELATIONSHIPS. (N=4 HOUSEHOLD RETURNED)

- 80% OF THE CHILDREN SERVED WERE LINKED WITH A HEALTH CARE PROVIDER AND HAD UP-TO-DATE IMMUNIZATIONS.

- SERVED 231 ADULTS AND 228 CHILDREN THROUGH COURT ADVOCACY PROGRAM, PROVIDING 868 HOURS TO SECURE PROTECTIVE ORDERS, CHILD SUPPORT, CUSTODY PETITIONS AND OTHER COURT JUDGMENTS. 78% OF THOSE PETITIONING FOR TEMPORARY AND PERMANENT PROTECTIVE ORDERS WERE GRANTED.

- 65% OF HOUSEHOLDS OBTAINED SAFE, STABLE NEXT STEP HOUSING POST DOORWAYS SERVICES, WITH 4 (13%) RETURNING TO VIOLENT SITUATIONS AND 6 HOUSEHOLDS (20%) MOVING TO LESS STABLE HOUSING OPTIONS POST SHELTER. IN FY13, DOORWAYS IS RECEIVING NEW FUNDING TO PROVIDE MORE NEXT-STEP HOUSING SOLUTIONS FOR SURVIVORS OF DOMESTIC VIOLENCE WITH HOPES OF VASTLY IMPROVING OPTIONS FOR THESE WOMEN AND FAMILIES.

- DOORWAYS DOMESTIC VIOLENCE HOTLINE PROVIDED CRISIS AND SUPPORTIVE COUNSELING FOR 1,455 ADULTS AND CHILDREN EXPERIENCING DOMESTIC VIOLENCE.

DOORWAYS CONTINUES TO PROVIDE KEY LEADERSHIP AND PARTNERSHIP FOR THE

ARLINGTON COORDINATED COMMUNITY RESPONSE COALITION NAMED PROJECT PEACE:

A BLUEPRINT FOR PARTNERING TO END ABUSE IN THE COMMUNITY FOR EVERYONE.

 FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

 132212 01-23-12
 Schedule O (Form 990 or 990-EZ) (2011)

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 29

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 2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455_1

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization DOORWAYS FOR WOMEN AND FAMILIES, INC.	Employer identification number $54 - 1087829$
SERVICES TO HELP FAMILIES AT RISK OF HOMELESSNESS REMAIN	HOUSED AND
BUILD STABILITY. ALTOGETHER, HOMESTART, HPRP, AND FIT AF	AH SERVED A
TOTAL OF 86 HOUSEHOLDS IN FY12 (COMPRISED OF 203 PARENTS	AND CHILDREN),
COMPARED TO HOMESTART ALONE SERVING 20 FAMILIES IN FY09.	HIGHLIGHTS FOR
FISCAL YEAR 2012 INCLUDE:	

- HOMESTART AND HPRP ASSISTED 57 FAMILIES (162 PARENTS AND CHILDREN) TRANSITIONING FROM HOMELESSNESS OR NEAR HOMELESSNESS TO SAFE, STABLE HOUSING BY PROVIDING RENTAL ASSISTANCE AND SUPPORTIVE SERVICES IN FAMILIES' HOMES.

- EVERY (100%) CHILD WAS LINKED WITH A HEALTHCARE PROVIDER AND HAD UP-TO-DATE IMMUNIZATIONS.

- OF THE HOUSEHOLDS WHO PARTICIPATED IN HOMESTART, 94% PAID THEIR RENT ON TIME.

- HOMESTART FAMILIES INCREASED THEIR HOUSEHOLD WEALTH BY AN AVERAGE OF \$23,296 PER YEAR. THIS INCLUDES DEBT FORGIVENESS, SAVINGS, DEBT PAYMENT, BUDGET SAVINGS AND IMPROVED FINANCIAL SKILLS, INCOME AND BENEFITS.

- 100% OF FAMILIES SERVED THROUGH HOMELESS PREVENTION PROGRAMS (FIT APAH AND HPRP) (41 FAMILIES) RETAINED HOUSING AND STABILIZED

POST-PROGRAM PARTICIPATION. FUNDS FOR FIT APAH PROGRAM EXPIRED IN JAN

2012, AND THE PROGRAM WAS TERMINATED. DOORWAYS AND APAH ARE PARTNERING

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TO EXPLORE OPTIONS FOR MOVING FORWARD.

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Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization DOORWAYS FOR WOMEN AND FAMILIES, INC.	Employer identification number 54-1087829
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
COMMUNITY EDUCATION: COMMUNITY EDUCATION: THIS YEAR, DOOR	WAYS
VOLUNTEERS PROVIDED 5,904 HOURS OF SERVICE TO CLIENTS AND) THE
COMMUNITY.	
DOORWAYS FOR WOMEN AND FAMILIES IS A STRONG ADVOCATE FOR	THE RIGHTS AND
NEEDS OF SURVIVORS OF FAMILY VIOLENCE AND HOMELESSNESS, A	ND WE ARE
PROUD TO BE PART OF A LARGER COMMUNITY THAT IS WORKING TO	GETHER TO
ADDRESS THESE ISSUES.	
IN FY12, DOORWAYS HOSTED AND PARTICIPATED IN MANY EVENTS,	CAMPAIGNS,
MAILINGS AND SOCIAL MEDIA EFFORTS AIMED AT EDUCATING OUR	COMMUNITY
ABOUT FAMILY HOMELESSNESS, DOMESTIC VIOLENCE, AND DOORWAY	S RESPONSE.
THESE EFFORTS CAN BE CATEGORIZED INTO A FEW KEY AREAS:	
1. HELP THE HOMELESS WALKATHONS REACHING 852 ADULTS AND C	HILDREN
2. VOLUNTEER AND COMMUNITY OUTREACH PRESENTATIONS - 313 A	DULTS
3. COMMUNITY-WIDE EVENT PARTICIPATION (CLARENDON DAY, TAS	TE OF
ARLINGTON, ARLINGTON COUNTY HOME SHOW, AND TURKEY TROT) -	1,150 ADULTS
AND CHILDREN	
4. DOORWAYS PRESENTATIONS IN THE COMMUNITY (COMMUNITY GRO	UPS, FAITH
GROUPS, CORPORATIONS, SCHOOLS AND CIVIC GROUPS)	
5. NEWSLETTERS, ANNUAL REPORT REACHED 7,500	

6. NETWORKING EVENTS REACHING 100 ADULTS 132212 101-23-12 Schedule O (Form 990 or 990-EZ) (2011) 31 2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455__1

Name of the organization

DOORWAYS FOR WOMEN AND FAMILIES, INC.

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7. SOCIAL MEDIA INCLUDING EDUCATIONAL FACEBOOK POSTS, EDUCATIONAL EMAILS, BLOGS AND YOUTUBE EDUCATIONAL VIDEOS REACHED APPROXIMATELY 4,100 PEOPLE.

TOGETHER WITH OUR COMMUNITY PARTNERS AND GOVERNMENT AGENCIES, WE DILIGENTLY STRIVE TO ELIMINATE THE MANY CAUSES OF DOMESTIC VIOLENCE AND HOMELESSNESS. WE SERVE AS A LEAD AGENCY FOR PROJECT PEACE: A BLUEPRINT FOR PARTNERING TO END ABUSE IN THE COMMUNITY FOR EVERYONE, UNITING 50+ PUBLIC AND PRIVATE ENTITIES UNDER A UNIFIED VISION AND STRATEGIC COURSE FOR HOW ARLINGTON WILL PREVENT DOMESTIC VIOLENCE AND PROTECT AND PROVIDE SERVICES FOR THOSE AFFECTED BY IT. WE ARE ALSO ACTIVE LEADERS AND PARTICIPANTS IN ARLINGTON'S 10 YEAR PLAN TO END HOMELESSNESS, WHICH EMPHASIZES THE BEST PRACTICE STRATEGY OF "HOUSING FIRST." THIS STRATEGY FOCUSES ON PREVENTING HOMELESSNESS, MOVING PEOPLE WHO DO BECOME HOMELESS INTO HOUSING RAPIDLY, AND PROVIDING THE WRAP-AROUND SERVICES NECESSARY FOR THEM TO MAINTAIN THEIR HOUSING. EXPENSES \$ 140,690. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 2: STEPHAN FEDORCHAK AND ERIK GUTSHALL HAVE A BUSINESS RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY SENIOR MANAGEMENT. IT WAS THEN SENT TO ALL MEMBERS OF THE BOARD BEFORE FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: AT TIME OF APPLICATION FOR

EMPLOYMENT, EMPLOYMENT HISTORY WILL BE REVIEWED BY THE HIRING SUPERVISOR 132212 01-23-12 Schedule O (Form 990 or 990-EZ) (2011) 32

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2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455 1

ALL STAFF AND VOLUNTEERS MUST DISCLOSE ANY INTEREST IN A TRANSACTION OR DECISION WHERE THEY (INCLUDING THEIR BUSINESSES OR OTHER NONPROFIT AFFILIATIONS), THEIR FAMILIES AND/OR THEIR SIGNIFICANT OTHERS, EMPLOYERS, OR CLOSE ASSOCIATES WILL RECEIVE BENEFITS OR GAINS. ALL BOARD MEMBERS MUST DISCLOSE ANY INTERESTS IN A TRANSACTION OR DECISION WHERE THEY (INCLUDING THEIR BUSINESS OR OTHER NONPROFIT AFFILIATIONS), THEIR FAMILIES AND/OR THEIR SIGNIFICANT OTHERS, EMPLOYERS, OR CLOSE ASSOCIATES WILL RECEIVE BENEFITS OR GAINS. AFTER DISCLOSURE, THEY MAY BE ASKED TO LEAVE THE ROOM FOR ALL OR A PORTION OF THE DISCUSSION AND WILL NOT BE PERMITTED TO VOTE ON THE OUESTION.

FORM 990, PART VI, SECTION B, LINE 15A: THE DOORWAYS EXECUTIVE COMMITTEE REVIEWS THE EXECUTIVE DIRECTOR ANNUALLY. TO ENSURE THAT THE EXECUTIVE DIRECTOR IS PROVIDING THE BEST LEADERSHIP FOR DOORWAYS, THE BOARD WILL ANNUALLY EVALUATE THE EXECUTIVE DIRECTOR'S PERFORMANCE. THE BOARD OF DIRECTORS WILL DISCUSS THE EXECUTIVE DIRECTOR'S PERFORMANCE IN AN EXECUTIVE SESSION. THE BOARD'S EVALUATION OF THE EXECUTIVE DIRECTOR'S PERFORMANCE WILL BE A SIGNIFICANT FACTOR IN THE BOARD'S ANNUAL REVIEW OF THE EXECUTIVE DIRECTOR'S COMPENSATION. THE BOARD ANNUALLY REVIEWS AND RATIFIES GOALS AND OBJECTIVES RELEVANT TO THE EXECUTIVE DIRECTOR'S COMPENSATION. EACH MEMBER KEEPS UP-TO-DATE ON DOORWAYS THROUGH THE EXECUTIVE DIRECTOR'S REPORTS. THIS REVIEW PROCESS WAS LAST COMPLETED ON JUNE 2012. IN TERMS OF COMPARABILITY DATA, DOORWAYS HR DIRECTOR COMPLETES A COMPENSATION COMPARABILITY REVIEW OF ALL DOORWAYS POSITIONS, INCLUDING THE EXECUTIVE DIRECTOR. THIS REVIEW INCLUDES LOCAL NON-PROFITS WITH SIMILAR 132212 01-23-12 Schedule O (Form 990 or 990-EZ) (2011) 33 09061026 745960 00455 2011.04040 DOORWAYS FOR WOMEN AND FAMI 00455 1

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization DOORWAYS FOR WOMEN AND FAMILIES, INC.	Employer identification number $54 - 1087829$
BUDGETS AND STAFFING AND AT LEAST TWO LOCAL COUNTY GOVERN	MENT'S SALARIES
AND EMPLOYEE COMPENSATION. SALARY IS REVIEWED ANNUALLY AN	D APPROVED BY THE
EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS.	
A STAFF PERSON, WHO IS SUPERVISED BY THE EXECUTIVE DIRECT	OR ONLY AND NOT BY
BOARD MEMBERS OR BOARD COMMITTEES, MAINTAINS ADMINISTRATI	VE RECORDS
NECESSARY FOR THE COMMITTEE. THE BOARD PRESIDENT ALSO PRO	VIDES A COMPLETED
PERSONNEL ACTION REQUEST FORM TO THE BUSINESS AND FINANCE	MANAGER. THE FORM
REFLECTS THE OLD PAY RATE, THE NEW PAY RATE, ANY OTHER CH	ANGES, AND AN
AUTHORIZING SIGNATURE.	

FORM 990, PART VI, SECTION C, LINE 19: DOORWAYS ANNUAL REPORT, FINANCIAL STATEMENTS AND FORM 990 CAN BE ACCESSED THROUGH THE ORGANIZATION'S WEBSITE - DOORWAYSVA.ORG. IN ADDITION, THE FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND POLICIES INCLUDING CONFLICT OF INTEREST, CAN BE OBTAINED BY CONTACTING DOORWAYS ADMINISTRATIVE OFFICE.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

NET UNREALIZED LOSSES ON INVESTMENTS:

-10,264.

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(Form 990) Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 Attach to Form 990.
 See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

DOORWAYS FOR WOMEN AND FAMILIES, INC.

Employer identification number 54 - 1087829

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
DOORWAYS CAMERON, LLC - 26-2832867					
2704 NORTH PERSHING DRIVE	TO PURCHASE THE CAMERON				DOORWAYS FOR WOMEN &
ARLINGTON, VA 22201	COMMONS APARTMENTS	VIRGINIA	-12,932.	1,156,993.	FAMILIES, INC
	-				

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	cont	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)		(e)	(f)	(g)	(I	ר)		(i)	(j	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predomi (related excluded f	nant income , unrelated, rom tax under s 512-514)	Share of total income	Share of end-of-year assets		oortion- cations?	Code amour 20 of S	V-UBI It in box schedule rm 1065)	Gener mana partr	^{al or} Percent ^{ging} owners
		country)		section	s 512-514)		233013	Yes	No	K-1 (Fo	rm 1065)	Yes	No
	_												
	_												
	_												
	-												
	-												
	-												
	-												
	-												
IV Identification of Related C organizations treated as a c)rganizations Taxable a corporation or trust durir	as a Corpo	pration or Trust (Co year.)	mplete if t	the organizat	ion answered "Yes"	to Form 990, Pa	art IV, I	ine 34	because	e it had or	ne or	more relate
(a)			(b)		(c)	(d)	(e)		(f)		(g)	(h)
Name, address, and of related organizat			Primary activ	vity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corr or trust)), S	hare o incor		Shar end-of asse	-vear	Percent owners

Schedule R (Form 990) 2011 DOORWAYS FOR WOMEN AND FAMILIES, INC.

Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)
--------	--

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No			
1	During the tax year, did the organization engage in any of the following transaction									
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a					
b					1b					
с	Gift, grant, or capital contribution from related organization(s)				1c					
d	d Loans or loan guarantees to or for related organization(s)									
е	Loans or loan guarantees by related organization(s)				1e					
f	Sale of assets to related organization(s)				1f					
g					1g					
h	Exchange of assets with related organization(s)				1h					
i	Lease of facilities, equipment, or other assets to related organization(s)				1i					
j	Lease of facilities, equipment, or other assets from related organization(s)				1j					
k	Performance of services or membership or fundraising solicitations for related orga	nization(s)			1k					
	Performance of services or membership or fundraising solicitations by related orga				11					
	Sharing of facilities, equipment, mailing lists, or other assets with related organizati				1m					
	Sharing of paid employees with related organization(s)				1n					
0	Reimbursement paid to related organization(s) for expenses				10					
р	Reimbursement paid by related organization(s) for expenses				1p					
q	Other transfer of cash or property to related organization(s)				1q					
r	Other transfer of cash or property from related organization(s)				1r					
2	If the answer to any of the above is "Yes," see the instructions for information on w	vho must complete t	his line, including covered	relationships and transaction thresholds.						
	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved						
(1)										
<u>(1)</u>										
<u>(2)</u>										
(3)										
(4)										
(5)										
(6)										

Schedule R (Form 990) 2011 DOORWAYS FOR WOMEN AND FAMILIES, INC.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Are a partners 501(c) orgs.) sec. (3) ?	(f) Share of total income	(g) Share of end-of-year assets	(I Dispr tion alloca	h) ropor- nate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera manag partne Yes	al or f ging ler?	(k) ^D ercentage ownership

Schedule R (Form 990) 2011

	Form 990) 2011 Supplemental Inf Complete this part to p		formation	for respons	os to au	ostions o	n Schodi	ulo P (soo ii	octructio	2006)		
	Complete this part to p	provide additional in	formation	for respons	es to que	estions of	n Schedi	ule R (see li	ISTRUCTIO	ons).		
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23-12										Schedule	R (Form 9	90
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